

Meeting name:	NHS West Yorkshire Integrated Care Board
Agenda item no.	11
Meeting date:	24 September 2024
Report title:	Update on the Delegation of Commissioning Responsibility for Specialised Services
Report presented by:	Ian Holmes, Director of Strategy and Partnerships and Deputy CEO, NHS WY ICB
Report approved by:	Ian Holmes, Director of Strategy and Partnerships and Deputy CEO, NHS WY ICB
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Purpose and Action			
Assurance <input checked="" type="checkbox"/>	Decision <input type="checkbox"/> (approve/recommend/ support/ratify)	Action <input type="checkbox"/> (review/consider/comment/ discuss/escalate)	Information <input checked="" type="checkbox"/>
Previous considerations:			
N/A			
Executive summary and points for discussion:			
<p>NHS England (NHSE) have previously set out their intentions to delegate commissioning responsibility for a range of specialised services to Integrated Care Boards (ICBs). It is planned that from 1 April 2025 these services will be delegated to the NHS West Yorkshire (WY) ICB. There are 84 services to be delegated, with a financial value of £466m across WY.</p> <p>There is broad support for moving towards delegation in principle, and an acknowledgement that it can bring a range of benefits for patients. This includes through improving integration and how we commission services across the pathway, placing a greater emphasis on prevention, and strengthening clinical leadership and provider collaboration. There are also risks around delivery and finance that will need to be managed effectively.</p> <p>This paper provides the Board with a summary of the context of delegation, outlines the approach being taken to manage the delegation, and sets out the key priorities that will be progressed throughout this year to support a safe delegation and landing from 1 April 2025.</p>			

Which purpose(s) of an Integrated Care System does this report align with?

- Improve healthcare outcomes for residents in their system
- Tackle inequalities in access, experience, and outcomes
- Enhance productivity and value for money
- Support broader social and economic development

Recommendation(s)

The NHS WY ICB Board are asked to:

- Note and support the approach being taken to manage the safe delegation of specialised commissioning services.
- Note current position, including the work currently underway to manage the safe delegation of specialised commissioning, and the risks outlined.
- Support the intention to delegate commissioning responsibility, subject to sufficient progress being made as set out in this paper.

Does the report provide assurance or mitigate any of the strategic threats or significant risks on the Corporate Risk Register or Board Assurance Framework? If yes, please detail which:

N/A

Appendices

Appendix A – List of Services to be Delegated

Acronyms and Abbreviations explained

1. CEO – Chief Executive Officer
2. ICB – Integrated Care Board
3. MHLDA – Mental Health, Learning Disabilities and Autism
4. NHS – National Health Service
5. NHSE – NHS England
6. OD – Organisational Development
7. PDAF – Pre-delegation Assessment Framework
8. SDC – Safe Delegation Checklist
9. WY – West Yorkshire
10. WYAAT – West Yorkshire Association of Acute Trusts
11. Y&H – Yorkshire and the Humber

What are the implications for?

Residents and Communities	The services being delegated are crucial for patients living with needs that require complex services and support. Through delegation there is an opportunity to improve services across the pathway.
Quality and Safety	There are implications of delegation for quality oversight and management, and an opportunity through improvement to maximise the quality of services delivered to our patients.
Equality, Diversity and Inclusion	There is scope through delegation to improve the focus on health inequalities, and therefore improving and addressing the health needs of our highest need population groups.
Finances and Use of Resources	The services being delegated are high value. There are significant financial challenges, but an opportunity over the long term to improve efficiency through a greater focus on prevention.
Regulation and Legal Requirements	N/A
Conflicts of Interest	N/A
Data Protection	N/A
Transformation and Innovation	There is a significant transformation opportunity that will be considered and planned for pre-delegation, but realised in the years post-delegation.
Environmental and Climate Change	There may be opportunities through specific service transformations to support our climate change ambitions.
Future Decisions and Policy Making	The Board will be asked to take a decision on delegation in the future.
Citizen and Stakeholder Engagement	N/A

1.0. Purpose

1.1. There is a national direction of travel from NHS England (NHSE) to delegate their commissioning functions to Integrated Care Boards (ICBs). As part of this there is an intention to delegate a range of specialised services to ICBs from 1 April 2025. This paper provides the NHS West Yorkshire Integrated Care Board (WY ICB) with an update on:

- The status of specialised commissioning delegation as outlined in the [Roadmap for integrating specialised services within Integrated Care Systems](#);
- The approach that is being taken to managing and overseeing the process of delegation;
- The current position on key delegation requirements, including the risks and opportunities; and
- The work that has been delivered on renal, our priority pathway transformation programme.

1.2. The NHS WY ICB Board are asked to:

- Note and support the approach being taken to manage the safe delegation of specialised commissioning services.
- Note current position, including the work currently underway to manage the safe delegation of specialised commissioning, and the risks outlined.
- Support the intention to delegate commissioning responsibility, subject to sufficient progress being made as set out in this paper.

2.0. Background and Context

2.1. NHSE was established as the accountable commissioner for specialised services through the Health and Social Care Act (2012), and is currently responsible for commissioning 154 prescribed specialised services.

2.2. The portfolio of services varies considerably, from low volume services for patients with rare conditions to others, like radiotherapy or neurosurgery that treat tens of thousands each year as part of wider pathways spanning primary, community and other secondary care services commissioned by the ICB.

2.3. NHSE's commissioning of specialised services has brought several benefits. It has standardised and ensured compliance with national services specifications, supported universal access, and implemented a robust policy development process.

2.4. Despite successes there are issues that, by delegating commissioning responsibility from NHSE to ICBs, the Health and Social Care Act (2022) seeks to address. These include:

- A fragmentation of the commissioning pathway between ICBs and NHSE.
- Legislative barriers meaning that risk sharing between commissioners was possible but difficult to achieve in practice.
- As NHSE has provider-based allocations, it was difficult to plan for population health across a geography.

- 2.5. NHSE are proposing to delegate commissioning responsibility for 84 specialised services to ICBs (or multi-ICB footprints as appropriate). An initial 59 services were already delegated to 9 joint committees covering England, and an additional 25 previously deemed “suitable but not yet ready for ICS leadership” will now be delegated. A full list of services is in appendix A.
- 2.6. The financial value for the services to be delegated to WY is £466m. There are a range of financial challenges, particularly around budgets and capital investment, and the impact of the move to population-based budgets is as yet unclear.
- 2.7. The services in scope have been determined nationally, with clinical, financial, legal, and commissioning input. Health and Justice, Operational Delivery Networks, some services, and overall accountability will remain with NHSE.
- 2.8. NHSE has already transferred some commissioning responsibility for MHLDA services into provider collaboratives. These functions are discharged through lead provider arrangements and delivered via the WY MHLDA Commissioning Hub. They are expected to continue, but in the context of wider ICB responsibilities.
- 2.9. NHSE initially intended to delegate commissioning responsibility from April 2024. Due to risks highlighted through a pre-delegation assessment framework (PDAF) submission, with NEY ICBs and the NHSE regional team it was agreed that this timeline should be pushed back to April 2025.
- 2.10. There is substantial work required to ensure sufficient progress in moving towards delegation, that supports Board assurance and the decision to delegate. We are working at pace on this, although work is still underway nationally to set out the operating model for the retained services. Understanding this and the impact is key.
- 2.11. Delegation will be supported by the current team transferring to South Yorkshire ICB, as the host ICB. The team is substantial, though carrying a number of vacancies, and will continue to deliver the day-to-day functions working as a single team across four ICBs. Some roles within the team will remain within NHSE. South Yorkshire are leading the consultation and TUPE arrangements, with all four ICB directors supporting the team during the transition.

3.0. The Opportunities of Delegation

- 3.1. As a system, we support the direction of travel to delegate these services to ICBs. Having previously received delegation for Pharmacy Optometry and Dentistry in April 2023, we believe there are similar opportunities. We have already demonstrated across these areas that there is scope to deliver improvements.
- 3.2. This brings a significant opportunity to align the way a large portfolio of services is commissioned and delivered with other areas of responsibility within our system, to maximise benefits for patients. We have demonstrated this through

our recent pathway transformation work on renal services. We will harness this opportunity by:

- Delivering a more integrated approach to service planning and delivery, with a greater focus on prevention.
- Strengthening clinical engagement and leadership.
- Improving partnership working and collaboration with providers.

4.0. Approach to Managing Delegation

- 4.1. To support the delegation process and as part of ongoing joint commissioning arrangements, we have been working with the NHSE team and our partner ICBs for a number of years. This ensures that we can influence and effectively manage the process and mitigate risks, for example by delaying the planned delegation date to obtain greater information and assurance.
- 4.2. We continue to work closely with partners regionally. The following are agreed priorities throughout the transition and delegation process, until April 2025:
- Establishing a process of mutual assurance so that ICBs and NHSE are both assured of the safe transfer of commissioning responsibilities and that service and financial risks are fully understood.
 - Understanding the oversight and leadership model for the retained specialised commissioning portfolio to ensure we are clear on the overall operating model of staff involved in commissioning specialised services (delegated and retained).
 - Strengthening engagement and relationships with providers through this period of transition and post delegation, to ensure that our approach to delegation is collectively managed and that both current and future transformation opportunities are harnessed.
- 4.3. Regionally, existing arrangements including a joint committee and partnership and delegation group support this. An overarching delegation sub-group, and several supporting subgroups (finance, quality, and contracting and business intelligence), provide space for detailed discussions, focused on the safe delegation checklist (SDC). All groups include ICB representation.
- 4.4. A WY Specialised Commissioning Delegation Programme Board has now been jointly established between the ICB, the West Yorkshire Association of Acute Trusts (WYAAT) and the MHLDA Collaborative to oversee the safe delegation on behalf of the WY system. The Board is chaired by Professor Phil Wood (CEO, Leeds Teaching Hospitals NHS Trust) and will report to the System Oversight and Assurance Group. It includes representation from a range of partners, including members of regional groups.
- 4.5. The programme board will manage and oversee the SDC to support the safe delegation, and has established supporting workstreams reflecting the regional focus and that which is important locally. Broadly, it will consider governance, the operating model for now and future ambitions, transformation, service lines, quality, finance, contracting. The current position is set out in section 5.
- 4.6. To manage the volume we have sequenced the work required as follows:

- That which must be fully completed pre-delegation, to provide board assurance, enable sign off and ensure safe landing of the delegation.
- That which must be started pre-delegation (for example planning and/or initial delivery) but will continue after.
- That which will only be delivered post-delegation.

5.0. Risks

5.1. The process and approach that we have established, set out in section 4, seeks to ensure a safe delegation and in turn manage the associated risks. The work that will be delivered, as set out in section 6, will either mitigate the risks or set out plans to do so. The Board will be asked to consider this as part of future assurance and sign off.

5.2. Despite the plans in place, there are several overarching risks:

- **Timescales:** The timeline to deliver necessary pre-delegation work is tight. This may have several consequences ranging from insufficient progress and the Board not approving delegation, to inadequate awareness of key issues and accepting delegation without complete knowledge.
- **System risks:** To sign off delegation it will be important that we obtain a system view of all risks associated with specialised services, with a consensus and collective assurance on how this will be owned and managed.
- **Specific service challenges:** There are significant challenges relating to specific service areas which poses a risk to operational delivery and to the ICB, related to the scale of issues that require addressing post-delegation.
- **Financial issues:** There are a range of financial challenges, with a risk that there is an insufficient envelope to deliver safe and high quality services; insufficient capital investment; and work required to fully understand the impact of changes to the financial architecture for specialised services, including moving to population-based budgets.
- **Staffing:** The team will provide functions for both delegated services, working on behalf of four ICBs, and retained services on behalf of NHSE. This presents a capacity risk, exacerbated by current vacancies, and a requirement to support the team to develop.

6.0. Priorities for Delegation

6.1. Most of the work relating delegation falls into the first two categories set out in section 4.6. Prioritising this will enable a safe delegation and landing. A focus on longer-term transformation and improvement will be ongoing post-delegation.

6.2. A detailed breakdown of priorities for each workstream is set out below.

Transition and Delegation

6.3. This workstream focuses on oversight and management of the SDC, and producing the safe delegation governance documentation.

6.4. It is essential that this work is completed prior to delegation.

6.5. We are making good progress on this already, including:

- Agreement of a consistent approach to completing the SDC with our partner ICBs.
- Leadership from experts on areas of the SDC (e.g. finance and quality).

6.6. In order to support the delegation of commissioning responsibility and address the risks set out, the Board will need to be assured that:

- The overall position of the SDC is satisfactory to safely delegate and land specialised commissioning delegation.
- There is a robust suite of delegation governance documents in place.

Governance and Decision-Making

6.7. This workstream focuses on the operational governance structures, systems and processes that will be required to safely deliver our commissioning responsibilities, including how they connect to current WY arrangements.

6.8. It is essential that this work is completed prior to delegation.

6.9. We are making good progress on this already, including:

- Agreement that we will have a joint Y&H decision-making forum with our partner ICBs that considers delegated and retained services.
- Scoping the existing WY governance documents and processes that require amendment or alignment, for example our scheme of reservation and delegation, constitution, and standing financial instructions.
- Understanding the specialised commissioning teams current structures, approach to decision-making and key functions such as managing risk.

6.10. In order to support the delegation of commissioning responsibility and address the risks set out, the Board will need to be assured that:

- Any necessary amendments to the ICBs governance documentation have been/will be made.
- A robust governance and decision-making model will be in place from 1 April 2025, with suitable delegation and empowerment to key forums and individuals to enable efficient operations, but proportionate checks and balances in place.
- Specialised commissioning governance and decision-making is connected with existing WY forums, to ensure that the benefits of delegation and integration are realised, and that decisions are well informed.

Operating Model and Ways of Working

6.11. This workstream focuses on developing the operating model and ways of working that will deliver the benefits of delegation. It will include how the team functions, the approach to transformation, the interface with ICB teams, and working with WYAAT. We will also identify how a future operating model could evolve.

6.12. The work to develop and agree a high-level model must be completed prior to delegation, but will evolve over time.

6.13. We are making good progress on this already, including:

- Understanding the specialised commissioning teams current model.
- Agreement that an OD plan will be developed and in place to support the teams transition toward a new operating model.

6.14. In order to support the delegation of commissioning responsibility and address the risks set out, the Board will need to be assured that:

- The operating model for the teams role over nationally retained functions has been set out, and does not pose significant risk to delivering our responsibilities.
- An operating model has been developed and is in place.
- An OD plan has been developed and will be delivered iteratively.

Services and Pathways

6.15. This workstream focuses on obtaining a complete view of the current position of specific services, in order to provide an accurate assessment of the services that are being delegated to the ICB, including key opportunities, risks and action required. It includes consideration of all services to be delegated, new policies and specifications, clinical networks, high cost drugs and patient flows.

6.16. It is essential that the work to understand the current position is completed prior to delegation as a key component of our due diligence, with further service planning, transformation and improvement being undertaken on an ongoing basis.

6.17. We are making some progress on this already including:

- Obtaining a view of the current risk register.
- Working within WYAAT to understand service pressures.
- Agreement of an approach to prioritise a future Y&H workplan, informed by an overall view of the high risk and high impact service areas.
- Our work on renal services, as a priority service transformation area, which demonstrates our ability to work on a new and highly complex service area. Through a workshop we have codesigned an improvement plan focusing on renal services, kidney health, and a full pathway approach.

6.18. In order to support the delegation of commissioning responsibility and address the risks set out, the Board will need to be assured that:

- A complete view of information, risks and issues with delegated services, has been obtained, with mitigations being developed, that is agreed with both WYAAT and the MHLDA collaborative.
- A prioritised workplan will be in place and delivered from 1 April 2025.
- There is a clear approach to service transformation and improvement that aligns with our system priorities and approach.
- There is a clear approach to service planning across the Y&H footprint, including to optimise patient flows.
- High quality data is available and well utilised to inform service planning and wider work across WY.
- There is a clear approach to working with clinical networks to support our commissioning functions, given the responsibility for the networks will be retained by NHSE.

Quality

- 6.19. This workstream focuses on processes for service quality monitoring and assurance, strategic quality oversight, and statutory quality duties.
- 6.20. It is essential that all of this work is completed prior to delegation.
- 6.21. We are making some progress on this already, including:
- Understanding the current approach, systems and processes for specialised commissioning, and how this aligns with ours.
- 6.22. In order to support the delegation of commissioning responsibility and address the risks set out, the Board will need to be assured that:
- Robust quality oversight and management arrangements have been developed and will be in place from 1 April 2025.
 - Service specific quality concerns are known, with plans in place.
 - The quality oversight arrangements from the NHSE region over delegated services are clear and proportionate.

Finance and Contracting

- 6.23. This workstream focuses on financial governance, allocations, management accounts, financial accounts, the approach to contracting, current financial and contractual positions/risks, and key statutory/regulatory requirements.
- 6.24. It is essential that all of this work is completed prior to delegation, but work on the financial sustainability of services will be ongoing.
- 6.25. Work on this area is progressing well through the regional finance and contracting subgroups respectively, with confidence that delegation of the core operational functions is relatively straight forwards.
- 6.26. In order to support the delegation of commissioning responsibility and address the risks set out, the Board will need to be assured that:
- We have a complete view of the financial and contractual risks specific to services.
 - We understand the considerable “distance from target” position, with the acknowledgement that there is no current plan nationally to address this.
 - We have an agreed contracting approach in place from 1 April 2025.

7.0. Timescales and Decision-Making

- 7.1. NHSE will commit to a decision in principle to delegate these services to ICBs at its Board meeting on the 5 December 2024. The WY ICB Board will therefore need to be in a position whereby commitment to an intent to accept the delegation of these services is made in advance of the NHSE Board meeting. It is proposed that an extraordinary meeting of the ICB Board is held in late November 2024 to have further detailed discussions and confirm intent.
- 7.2. At the extraordinary meeting of the ICB Board in November, it is intended that progress against the areas set out in section 5, as well as assurance that any additional work required is planned, will be provided to the Board to support the

decision to signal intent. It's important to note that the work to support delegation will not have been completed until March 2025, therefore regular updates against risks, mitigations and progress will continue to be provided to the Board.

8.0. Recommendations

8.1. The NHS West Yorkshire Integrated Care Board is asked to:

- Note and support the approach being taken to manage the safe delegation of specialised commissioning services.
- Note current position, including the work currently underway to manage the safe delegation of specialised commissioning, and the risks outlined.
- Support the intention to delegate commissioning responsibility, subject to sufficient progress being made as set out in this paper.

Specialised Commissioning - Service Portfolio Analysis (SPA) Detail

Service Line Code	To Be Delegated to ICBs	Service Line Description	ACUTE/MH	Programme of Care (PoC) Category
NCBPS01C	Yes	CHEMOTHERAPY	ACUTE	B02 - CHEMOTHERAPY
NCBPS01J	Yes	ANAL CANCER (ADULTS)	ACUTE	B03 - SPECIALISED CANCER SURGERY
NCBPS01K	Yes	MALIGNANT MESOTHELIOMA (ADULTS)	ACUTE	B03 - SPECIALISED CANCER SURGERY
NCBPS01M	Yes	HEAD AND NECK CANCER (ADULTS)	ACUTE	B03 - SPECIALISED CANCER SURGERY
NCBPS01N	Yes	KIDNEY, BLADDER AND PROSTATE CANCER (ADULTS)	ACUTE	B03 - SPECIALISED CANCER SURGERY
NCBPS01Q	Yes	RARE BRAIN AND CNS CANCER (ADULTS)	ACUTE	B03 - SPECIALISED CANCER SURGERY
NCBPS01R	Yes	RADIOTHERAPY SERVICES (ADULTS)	ACUTE	B01 - RADIOTHERAPY
NCBPS01S	Yes	STEREOTACTIC RADIOSURGERY / RADIOTHERAPY	ACUTE	B03 - SPECIALISED CANCER SURGERY
NCBPS01T	Yes	TEENAGE AND YOUNG ADULT CANCER	ACUTE	B05 - CHILDREN AND YOUNG ADULT CANCER SERVICES
NCBPS01U	Yes	OEESOPHAGEAL AND GASTRIC CANCER (ADULTS)	ACUTE	B03 - SPECIALISED CANCER SURGERY
NCBPS01V	Yes	BILIARY TRACT CANCER (ADULTS)	ACUTE	B03 - SPECIALISED CANCER SURGERY
NCBPS01W	Yes	LIVER CANCER (ADULTS)	ACUTE	B03 - SPECIALISED CANCER SURGERY
NCBPS01X	Yes	PENILE CANCER (ADULTS)	ACUTE	B03 - SPECIALISED CANCER SURGERY
NCBPS01Y	Yes	CANCER OUTPATIENTS (ADULTS)	ACUTE	B03 - SPECIALISED CANCER SURGERY
NCBPS01Z	Yes	TESTICULAR CANCER (ADULTS)	ACUTE	B03 - SPECIALISED CANCER SURGERY
NCBPS02Z	Yes	HAEMATOPOIETIC STEM CELL TRANSPLANTATION SERVICES (ADULTS AND CHILDREN)	ACUTE	F01 - BLOOD AND MARROW TRANSPLANTATION
NCBPS03C	Yes	CASTLEMAN DISEASE	ACUTE	F02 - SPECIALISED BLOOD DISORDERS
NCBPS03X	Yes	SPECIALIST SERVICES FOR HAEMOPHILIA AND OTHER RELATED BLEEDING DISORDERS (ADULTS)	ACUTE	F02 - SPECIALISED BLOOD DISORDERS
NCBPS03Y	Yes	SPECIALIST SERVICES FOR HAEMOPHILIA AND OTHER RELATED BLEEDING DISORDERS (CHILDREN)	ACUTE	F02 - SPECIALISED BLOOD DISORDERS
NCBPS04A	Yes	SEVERE ENDOMETRIOSIS	ACUTE	E09 - SPECIALISED WOMENS SERVICES
NCBPS04C	Yes	FETAL MEDICINE SERVICES (ADULTS AND ADOLESCENTS)	ACUTE	E09 - SPECIALISED WOMENS SERVICES
NCBPS04D	Yes	COMPLEX URINARY INCONTINENCE AND GENITAL PROLAPSE	ACUTE	E09 - SPECIALISED WOMENS SERVICES
NCBPS04F	Yes	GYNAECOLOGICAL CANCER (ADULTS)	ACUTE	B03 - SPECIALISED CANCER SURGERY
NCBPS04G	Yes	SPECIALIST MATERNITY CARE FOR WOMEN DIAGNOSED WITH ABNORMALLY INVASIVE PLACENTA	ACUTE	E09 - SPECIALISED WOMENS SERVICES
NCBPS04P	Yes	TERMINATION SERVICES FOR PATIENTS WITH MEDICAL COMPLEXITY AND OR SIGNIFICANT CO-MORBIDITIES REQUIRING TREATMENT IN A SPECIALIST HOSPITAL	ACUTE	E09 - SPECIALISED WOMENS SERVICES
NCBPS05C	Yes	SPECIALIST AUGMENTATIVE AND ALTERNATIVE COMMUNICATION AIDS (ADULTS AND CHILDREN)	ACUTE	D01 - REHABILITATION AND DISABILITY
NCBPS05E	Yes	SPECIALIST ENVIRONMENTAL CONTROLS (ADULTS AND CHILDREN)	ACUTE	D01 - REHABILITATION AND DISABILITY
NCBPS05P	Yes	PROSTHETICS (ADULTS AND CHILDREN)	ACUTE	D01 - REHABILITATION AND DISABILITY
NCBPS06Z	Yes	COMPLEX SPINAL SURGERY SERVICES (ADULTS AND CHILDREN)	ACUTE	D03 - SPINAL SERVICES
NCBPS07Y	Yes	PAEDIATRIC NEUROREHABILITATION	ACUTE	E04 - PAEDIATRIC NEUROSCIENCES
NCBPS07Z	Yes	SPECIALIST REHABILITATION SERVICES FOR PATIENTS WITH HIGHLY COMPLEX NEEDS (ADULTS AND CHILDREN)	ACUTE	D01 - REHABILITATION AND DISABILITY
NCBPS08J	Yes	SELECTIVE DORSAL RHIZOTOMY	ACUTE	E04 - PAEDIATRIC NEUROSCIENCES
NCBPS08O	Yes	NEUROLOGY (ADULTS)	ACUTE	D04 - NEUROSCIENCES
NCBPS08P	Yes	NEUROPHYSIOLOGY (ADULTS)	ACUTE	D04 - NEUROSCIENCES
NCBPS08R	Yes	NEURORADIOLOGY (ADULTS)	ACUTE	D04 - NEUROSCIENCES
NCBPS08S	Yes	NEUROSURGERY (ADULTS)	ACUTE	D04 - NEUROSCIENCES
NCBPS08T	Yes	MECHANICAL THROMBECTOMY	ACUTE	D04 - NEUROSCIENCES
NCBPS08Y	Yes	NEUROPSYCHIATRY SERVICES (ADULTS AND CHILDREN)	ACUTE	D04 - NEUROSCIENCES
NCBPS08Z	Yes	COMPLEX NEURO-SPINAL SURGERY SERVICES (ADULTS AND CHILDREN)	ACUTE	D03 - SPINAL SERVICES
NCBPS10Z	Yes	CYSTIC FIBROSIS SERVICES (ADULTS AND CHILDREN)	ACUTE	A01 - SPECIALISED RESPIRATORY
NCBPS11B	Yes	RENAL DIALYSIS	ACUTE	A06 - RENAL SERVICES
NCBPS11C	Yes	ACCESS FOR RENAL DIALYSIS	ACUTE	A06 - RENAL SERVICES
NCBPS11T	Yes	RENAL TRANSPLANTATION	ACUTE	A06 - RENAL SERVICES
NCBPS13A	Yes	COMPLEX DEVICE THERAPY	ACUTE	A05 - CARDIOTHORACIC SERVICES
NCBPS13B	Yes	CARDIAC ELECTROPHYSIOLOGY & ABLATION	ACUTE	A05 - CARDIOTHORACIC SERVICES
NCBPS13C	Yes	INHERITED CARDIAC CONDITIONS	ACUTE	A05 - CARDIOTHORACIC SERVICES
NCBPS13E	Yes	CARDIAC SURGERY (INPATIENT)	ACUTE	A05 - CARDIOTHORACIC SERVICES
NCBPS13F	Yes	PPCI FOR ST- ELEVATION MYOCARDIAL INFARCTION	ACUTE	A05 - CARDIOTHORACIC SERVICES
NCBPS13H	Yes	CARDIAC MAGNETIC RESONANCE IMAGING	ACUTE	A05 - CARDIOTHORACIC SERVICES
NCBPS13T	Yes	COMPLEX INTERVENTIONAL CARDIOLOGY (ADULTS)	ACUTE	A05 - CARDIOTHORACIC SERVICES
NCBPS13X	Yes	ADULT CONGENITAL HEART DISEASE SERVICES (NON-SURGICAL)	ACUTE	E05 - CONGENITAL HEART SERVICES

NCBPS13Y	Yes	ADULT CONGENITAL HEART DISEASE SERVICES (SURGICAL)	ACUTE	E05 - CONGENITAL HEART SERVICES
NCBPS13Z	Yes	CARDIAC SURGERY (OUTPATIENT)	ACUTE	A05 - CARDIOTHORACIC SERVICES
NCBPS14A	Yes	ADULT SPECIALISED SERVICES FOR PEOPLE LIVING WITH HIV	ACUTE	F03 - HIV
NCBPS15Z	Yes	CLEFT LIP AND PALATE SERVICES (ADULTS AND CHILDREN)	ACUTE	E02 - SPECIALISED SURGERY IN CHILDREN
NCBPS16X	Yes	SPECIALIST IMMUNOLOGY SERVICES FOR ADULTS WITH DEFICIENT IMMUNE SYSTEMS	ACUTE	F06 - SPECIALISED IMMUNOLOGY AND ALLERGY SERVICES
NCBPS16Y	Yes	SPECIALIST IMMUNOLOGY SERVICES FOR CHILDREN WITH DEFICIENT IMMUNE SYSTEMS	ACUTE	F06 - SPECIALISED IMMUNOLOGY AND ALLERGY SERVICES
NCBPS17Z	Yes	SPECIALIST ALLERGY SERVICES (ADULTS AND CHILDREN)	ACUTE	F06 - SPECIALISED IMMUNOLOGY AND ALLERGY SERVICES / E03 - PAEDIATRIC MEDICINE
NCBPS18A	Yes	SPECIALIST SERVICES FOR ADULTS WITH INFECTIOUS DISEASES	ACUTE	F04 - INFECTIOUS DISEASES
NCBPS18C	Yes	SPECIALIST SERVICES FOR CHILDREN WITH INFECTIOUS DISEASES	ACUTE	E03 - PAEDIATRIC MEDICINE
NCBPS18E	Yes	SPECIALIST BONE AND JOINT INFECTION (ADULTS)	ACUTE	F04 - INFECTIOUS DISEASES
NCBPS19B	Yes	SPECIALIST SERVICES FOR COMPLEX BILIARY DISEASES IN ADULTS	ACUTE	A02 - HEPATOBILIARY AND PANCREAS
NCBPS19C	Yes	BILIARY TRACT CANCER SURGERY (ADULTS)	ACUTE	B03 - SPECIALISED CANCER SURGERY
NCBPS19L	Yes	SPECIALIST SERVICES FOR COMPLEX LIVER DISEASES IN ADULTS	ACUTE	A02 - HEPATOBILIARY AND PANCREAS
NCBPS19M	Yes	LIVER CANCER SURGERY (ADULTS)	ACUTE	B03 - SPECIALISED CANCER SURGERY
NCBPS19P	Yes	SPECIALIST SERVICES FOR COMPLEX PANCREATIC DISEASES IN ADULTS	ACUTE	A02 - HEPATOBILIARY AND PANCREAS
NCBPS19Q	Yes	PANCREATIC CANCER SURGERY (ADULTS)	ACUTE	B03 - SPECIALISED CANCER SURGERY
NCBPS19V	Yes	PANCREATIC CANCER (ADULTS)	ACUTE	B03 - SPECIALISED CANCER SURGERY
NCBPS19Z	Yes	SPECIALIST SERVICES FOR COMPLEX LIVER, BILIARY AND PANCREATIC DISEASES IN ADULTS	ACUTE	A02 - HEPATOBILIARY AND PANCREAS
NCBPS22E	Yes	ADULT SPECIALIST EATING DISORDER SERVICES	MH	C01 - SPECIALISED MENTAL HEALTH
NCBPS22P	Yes	SPECIALIST PERINATAL MENTAL HEALTH SERVICES (ADULTS AND ADOLESCENTS)	MH	C04 - PERINATAL MENTAL HEALTH
NCBPS22S(a)	Yes	SECURE AND SPECIALISED MENTAL HEALTH SERVICES (ADULT) (MEDIUM AND LOW) - EXCLUDING LD / ASD / WEMS / ABI / DEAF	MH	C02 - ADULT SECURE SERVICES
NCBPS22S(c)	Yes	SECURE AND SPECIALISED MENTAL HEALTH SERVICES (ADULT) (MEDIUM AND LOW) - ASD	MH	C02 - ADULT SECURE SERVICES
NCBPS22S(d)	Yes	SECURE AND SPECIALISED MENTAL HEALTH SERVICES (ADULT) (MEDIUM AND LOW) - LD	MH	C02 - ADULT SECURE SERVICES
NCBPS23A	Yes	CHILDREN'S CANCER	ACUTE	B05 - CHILDREN AND YOUNG ADULT CANCER SERVICES
NCBPS23B	Yes	PAEDIATRIC CARDIAC SERVICES	ACUTE	E05 - CONGENITAL HEART SERVICES
NCBPS23D	Yes	SPECIALIST EAR, NOSE AND THROAT SERVICES FOR CHILDREN	ACUTE	D06 - SPECIALISED EAR AND OPHTHALMOLOGY SERVICES
NCBPS23E	Yes	SPECIALIST ENDOCRINOLOGY AND DIABETES SERVICES FOR CHILDREN	ACUTE	E03 - PAEDIATRIC MEDICINE
NCBPS23F	Yes	SPECIALIST GASTROENTEROLOGY, HEPATOLOGY AND NUTRITIONAL SUPPORT SERVICES FOR CHILDREN	ACUTE	E03 - PAEDIATRIC MEDICINE
NCBPS23H	Yes	SPECIALIST HAEMATOLOGY SERVICES FOR CHILDREN	ACUTE	E03 - PAEDIATRIC MEDICINE
NCBPS23K	Yes	TIER 4 CAMHS (GENERAL ADOLESCENT INC EATING DISORDERS)	MH	C03 - CHILD AND ADOLESCENT MENTAL HEALTH SERVICES (CAMHS)
NCBPS23L	Yes	TIER 4 CAMHS (LOW SECURE)	MH	C03 - CHILD AND ADOLESCENT MENTAL HEALTH SERVICES (CAMHS)
NCBPS23M	Yes	SPECIALIST NEUROSCIENCE SERVICES FOR CHILDREN	ACUTE	E04 - PAEDIATRIC NEUROSCIENCES
NCBPS23N	Yes	SPECIALIST OPHTHALMOLOGY SERVICES FOR CHILDREN	ACUTE	D06 - SPECIALISED EAR AND OPHTHALMOLOGY SERVICES
NCBPS23O	Yes	TIER 4 CAMHS (PICU)	MH	C03 - CHILD AND ADOLESCENT MENTAL HEALTH SERVICES (CAMHS)
NCBPS23P	Yes	SPECIALIST DENTISTRY SERVICES FOR CHILDREN	ACUTE	E02 - SPECIALISED SURGERY IN CHILDREN
NCBPS23Q	Yes	SPECIALIST ORTHOPAEDIC SERVICES FOR CHILDREN	ACUTE	E02 - SPECIALISED SURGERY IN CHILDREN
NCBPS23R	Yes	SPECIALIST PLASTIC SURGERY SERVICES FOR CHILDREN	ACUTE	E02 - SPECIALISED SURGERY IN CHILDREN
NCBPS23S	Yes	SPECIALIST RENAL SERVICES FOR CHILDREN	ACUTE	E03 - PAEDIATRIC MEDICINE
NCBPS23T	Yes	SPECIALIST RESPIRATORY SERVICES FOR CHILDREN	ACUTE	E03 - PAEDIATRIC MEDICINE
NCBPS23U	Yes	TIER 4 CAMHS (LD)	MH	C03 - CHILD AND ADOLESCENT MENTAL HEALTH SERVICES (CAMHS)
NCBPS23V	Yes	TIER 4 CAMHS (ASD)	MH	C03 - CHILD AND ADOLESCENT MENTAL HEALTH SERVICES (CAMHS)
NCBPS23W	Yes	SPECIALIST RHEUMATOLOGY SERVICES FOR CHILDREN	ACUTE	E03 - PAEDIATRIC MEDICINE
NCBPS23X	Yes	SPECIALIST PAEDIATRIC SURGERY SERVICES - GENERAL SURGERY	ACUTE	E02 - SPECIALISED SURGERY IN CHILDREN
NCBPS23Y	Yes	SPECIALIST PAIN MANAGEMENT SERVICES FOR CHILDREN	ACUTE	E02 - SPECIALISED SURGERY IN CHILDREN
NCBPS23Z	Yes	SPECIALIST PAEDIATRIC UROLOGY SERVICES	ACUTE	E02 - SPECIALISED SURGERY IN CHILDREN
NCBPS24C	Yes	FCAMHS	MH	C03 - CHILD AND ADOLESCENT MENTAL HEALTH SERVICES (CAMHS)
NCBPS24Y	Yes	SKIN CANCER (ADULTS)	ACUTE	B03 - SPECIALISED CANCER SURGERY
NCBPS24Z	Yes	SPECIALIST DERMATOLOGY SERVICES (ADULTS AND CHILDREN)	ACUTE	A08 - SPECIALISED DERMATOLOGY
NCBPS26Z	Yes	ADULT SPECIALIST RHEUMATOLOGY SERVICES	ACUTE	A09 - SPECIALISED RHEUMATOLOGY
NCBPS27E	Yes	ADRENAL CANCER (ADULTS)	ACUTE	A03 - SPECIALISED ENDOCRINOLOGY
NCBPS27Z	Yes	ADULT SPECIALIST ENDOCRINOLOGY SERVICES	ACUTE	A03 - SPECIALISED ENDOCRINOLOGY
NCBPS29B	Yes	COMPLEX THORACIC SURGERY (ADULTS)	ACUTE	B03 - SPECIALISED CANCER SURGERY
NCBPS29E	Yes	MANAGEMENT OF CENTRAL AIRWAY OBSTRUCTION (ADULTS)	ACUTE	B03 - SPECIALISED CANCER SURGERY
NCBPS29L	Yes	LUNG VOLUME REDUCTION (ADULTS)	ACUTE	A01 - SPECIALISED RESPIRATORY

NCBPS29M	Yes	INTERSTITIAL LUNG DISEASE (ADULTS)	ACUTE	A01 - SPECIALISED RESPIRATORY
NCBPS29S	Yes	SEVERE ASTHMA (ADULTS)	ACUTE	A01 - SPECIALISED RESPIRATORY
NCBPS29V	Yes	COMPLEX HOME VENTILATION (ADULTS)	ACUTE	A01 - SPECIALISED RESPIRATORY
NCBPS29Z	Yes	ADULT THORACIC SURGERY SERVICES: OUTPATIENTS	ACUTE	B03 - SPECIALISED CANCER SURGERY
NCBPS30Z	Yes	ADULT SPECIALIST VASCULAR SERVICES	ACUTE	A04 - VASCULAR DISEASE
NCBPS31Z	Yes	ADULT SPECIALIST PAIN MANAGEMENT SERVICES	ACUTE	D07 - SPECIALISED PAIN
NCBPS32A	Yes	COCHLEAR IMPLANTATION SERVICES (ADULTS AND CHILDREN)	ACUTE	D06 - SPECIALISED EAR AND OPHTHALMOLOGY SERVICES
NCBPS32B	Yes	BONE ANCHORED HEARING AIDS SERVICE	ACUTE	D06 - SPECIALISED EAR AND OPHTHALMOLOGY SERVICES
NCBPS32D	Yes	MIDDLE EAR IMPLANTABLE HEARING AIDS SERVICE	ACUTE	D06 - SPECIALISED EAR AND OPHTHALMOLOGY SERVICES
NCBPS33A	Yes	COMPLEX SURGERY FOR FAECAL INCONTINENCE (ADULTS)	ACUTE	A07 - SPECIALISED COLORECTAL SERVICES
NCBPS33B	Yes	COMPLEX INFLAMMATORY BOWEL DISEASE (ADULTS)	ACUTE	A07 - SPECIALISED COLORECTAL SERVICES
NCBPS33C	Yes	TRANSANAL ENDOSCOPIC MICROSURGERY (ADULTS)	ACUTE	B03 - SPECIALISED CANCER SURGERY
NCBPS33D	Yes	DISTAL SACRECTOMY FOR ADVANCED AND RECURRENT RECTAL CANCER (ADULTS)	ACUTE	B03 - SPECIALISED CANCER SURGERY
NCBPS34A	Yes	ORTHOPAEDIC SURGERY (ADULTS)	ACUTE	D10 - SPECIALISED ORTHOPAEDIC SERVICES
NCBPS34R	Yes	ORTHOPAEDIC REVISION (ADULTS)	ACUTE	D10 - SPECIALISED ORTHOPAEDIC SERVICES
NCBPS34T	Yes	MAJOR TRAUMA SERVICES (ADULTS AND CHILDREN)	ACUTE	D02 - MAJOR TRAUMA
NCBPS35Z	Yes	SPECIALIST MORBID OBESITY SERVICES FOR CHILDREN	ACUTE	E02 - SPECIALISED SURGERY IN CHILDREN
NCBPS36Z	Yes	SPECIALIST METABOLIC DISORDER SERVICES (ADULTS AND CHILDREN)	ACUTE	E06 - METABOLIC DISORDERS
NCBPS37C	Yes	ARTIFICIAL EYE SERVICE	ACUTE	D06 - SPECIALISED EAR AND OPHTHALMOLOGY SERVICES
NCBPS37Z	Yes	ADULT SPECIALIST OPHTHALMOLOGY SERVICES	ACUTE	D06 - SPECIALISED EAR AND OPHTHALMOLOGY SERVICES
NCBPS38S	Yes	SICKLE CELL ANAEMIA (ADULTS AND CHILDREN)	ACUTE	F05 - HAEMOGLOBINOPATHIES
NCBPS38T	Yes	THALASSEMIA (ADULTS AND CHILDREN)	ACUTE	F05 - HAEMOGLOBINOPATHIES
NCBPS41P	Yes	PENILE IMPLANTS	ACUTE	B03 - SPECIALISED CANCER SURGERY
NCBPS41S	Yes	SURGICAL SPERM REMOVAL	ACUTE	B03 - SPECIALISED CANCER SURGERY
NCBPS41U	Yes	URETHRAL RECONSTRUCTION	ACUTE	B03 - SPECIALISED CANCER SURGERY
NCBPS51A	Yes	INTERVENTIONAL ONCOLOGY (ADULTS)	ACUTE	B03 - SPECIALISED CANCER SURGERY
NCBPS51B	Yes	BRACHYTHERAPY (ADULTS)	ACUTE	B03 - SPECIALISED CANCER SURGERY
NCBPS51C	Yes	MOLECULAR ONCOLOGY (ADULTS)	ACUTE	B03 - SPECIALISED CANCER SURGERY
NCBPS51R	Yes	RADIOTHERAPY SERVICES (CHILDREN)	ACUTE	B01 - RADIOTHERAPY
NCBPS58A	Yes	NEUROSURGERY LVHC NATIONAL: SURGICAL REMOVAL OF CLIVAL CHORDOMA AND CHONDROSARCOMA	ACUTE	D04 - NEUROSCIENCES
NCBPS58B	Yes	NEUROSURGERY LVHC NATIONAL: EC-IC BYPASS(COMPLEX/HIGH FLOW)	ACUTE	D04 - NEUROSCIENCES
NCBPS58C	Yes	NEUROSURGERY LVHC NATIONAL: TRANSORAL EXCISION OF DENS	ACUTE	D04 - NEUROSCIENCES
NCBPS58D	Yes	NEUROSURGERY LVHC REGIONAL: ANTERIOR SKULL BASED TUMOURS	ACUTE	D04 - NEUROSCIENCES
NCBPS58E	Yes	NEUROSURGERY LVHC REGIONAL: LATERAL SKULL BASED TUMOURS	ACUTE	D04 - NEUROSCIENCES
NCBPS58F	Yes	NEUROSURGERY LVHC REGIONAL: SURGICAL REMOVAL OF BRAINSTEM LESIONS	ACUTE	D04 - NEUROSCIENCES
NCBPS58G	Yes	NEUROSURGERY LVHC REGIONAL: DEEP BRAIN STIMULATION	ACUTE	D04 - NEUROSCIENCES
NCBPS58H	Yes	NEUROSURGERY LVHC REGIONAL: PINEAL TUMOUR SURGERIES - RESECTION	ACUTE	D04 - NEUROSCIENCES
NCBPS58I	Yes	NEUROSURGERY LVHC REGIONAL: REMOVAL OF ARTERIOVENOUS MALFORMATIONS OF THE NERVOUS SYSTEM	ACUTE	D04 - NEUROSCIENCES
NCBPS58J	Yes	NEUROSURGERY LVHC REGIONAL: EPILEPSY	ACUTE	D04 - NEUROSCIENCES
NCBPS58K	Yes	NEUROSURGERY LVHC REGIONAL: INSULA GLIOMA'S/ COMPLEX LOW GRADE GLIOMA'S	ACUTE	D04 - NEUROSCIENCES
NCBPS58L	Yes	NEUROSURGERY LVHC LOCAL: ANTERIOR LUMBAR FUSION	ACUTE	D04 - NEUROSCIENCES
NCBPS58M	Yes	NEUROSURGERY LVHC LOCAL: REMOVAL OF INTRAMEDULLARY SPINAL TUMOURS	ACUTE	D04 - NEUROSCIENCES
NCBPS58N	Yes	NEUROSURGERY LVHC LOCAL: INTRAVENTRICULAR TUMOURS RESECTION	ACUTE	D04 - NEUROSCIENCES
NCBPS58O	Yes	NEUROSURGERY LVHC LOCAL: SURGICAL REPAIR OF ANEURYSMS (SURGICAL CLIPPING)	ACUTE	D04 - NEUROSCIENCES
NCBPS58P	Yes	NEUROSURGERY LVHC LOCAL: THORACIC DISCECTOMY	ACUTE	D04 - NEUROSCIENCES
NCBPS58Q	Yes	NEUROSURGERY LVHC LOCAL: MICROVASCULAR DECOMPRESSION FOR TRIGEMINAL NEURALGIA	ACUTE	D04 - NEUROSCIENCES
NCBPS58R	Yes	NEUROSURGERY LVHC LOCAL: AWAKE SURGERY FOR REMOVAL OF BRAIN TUMOURS	ACUTE	D04 - NEUROSCIENCES
NCBPS58S	Yes	NEUROSURGERY LVHC LOCAL: REMOVAL OF PITUITARY TUMOURS INCLUDING FOR CUSHING'S AND ACROMEGALY	ACUTE	D04 - NEUROSCIENCES
NCBPS61M	Yes	HEAD AND NECK CANCER SURGERY (ADULTS)	ACUTE	B03 - SPECIALISED CANCER SURGERY
NCBPS61Q	Yes	OPHTHALMIC CANCER SURGERY (ADULTS)	ACUTE	B03 - SPECIALISED CANCER SURGERY
NCBPS61U	Yes	OESOPHAGEAL AND GASTRIC CANCER SURGERY (ADULTS)	ACUTE	B03 - SPECIALISED CANCER SURGERY
NCBPS61Z	Yes	TESTICULAR CANCER SURGERY (ADULTS)	ACUTE	B03 - SPECIALISED CANCER SURGERY
NCBPS73X	Yes	SPECIALIST PAEDIATRIC SURGERY SERVICES - GYNAECOLOGY	ACUTE	E02 - SPECIALISED SURGERY IN CHILDREN
NCBPSACC	Yes	ADULT CRITICAL CARE	ACUTE	D05 - ADULT CRITICAL CARE

NCBPSE23	Yes	SPECIALIST PALLIATIVE CARE SERVICES FOR CHILDREN AND YOUNG ADULTS	ACUTE	E03 - PAEDIATRIC MEDICINE
NCBPSECP	Yes	EXTRACORPOREAL PHOTOPHERESIS SERVICE (ADULTS AND CHILDREN)	ACUTE	B99 - CANCER NPOC / CRG TO BE DECIDED
NCBPSNIC	Yes	SPECIALIST NEONATAL CARE SERVICES	ACUTE	E08 - NEONATAL CRITICAL CARE
NCBPSPIC	Yes	SPECIALIST PAEDIATRIC INTENSIVE CARE SERVICES	ACUTE	E07 - PAEDIATRIC INTENSIVE CARE